



HEADQUARTERS DEPARTMENT OF THE AIR FORCE

COMPLIANCE							
Inspector General				Auditor General			
Lt Gen Stephen Mueller	SAF/IG	703.697.6733	Mr Theodore Williams	SAF/AG	703.614.5626		
Deputy	Maj Gen Padilla	SAF/IG	703.697.4351	Deputy	Vacant	703.614.5626	
SAF/IG STAFF				Field Operating Agency			
Inspections	SAF/IGI	202.404.3263			Pentagon, Arlington, VA 703.614.5626		
Complaints Resolution	SAF/IGQ	202.404.5262	Air Force Audit Agency Mr Williams				
Reserve/ANG Advisor	SAF/IGR	703.614.3863					
Senior Officials Inquiries	SAF/IGS	703.693.3579					
Special Investigations	SAF/IGX	703.697.0411					
Field Operating Agency							
Air Force Inspection Agency		Kirtland AFB, NM DSN 246.2342					
Air Force Office of Special Investigations		Quantico Marine Corps Base, VA 571.305.8036					
Brig Gen Jacobsen							
STRATEGIC COMMUNICATIONS							
Legislative Liaison				Public Affairs			
Maj Gen Tod Wolters	SAF/LL	703.697.4142	Brig Gen Les Kodlick	SAF/PA	703.697.6061		
Deputy	Mr Reardon	SAF/LL	703.697.4142	Deputy	Ms Nolte	SAF/PA	703.697.6061
SAF/LL STAFF				SAF/PA STAFF			
House Liaison	SAF/LLH	202.685.4531	Engagements	SAF/PAY	703.695.9664		
Congressional Inquiry	SAF/LLI	703.697.3786	Requirement & Development	SAF/PAR	703.697.6701		
Air Operations	SAF/LLQ	703.697.1500	Media Operations	SAF/PAO	703.695.0640		
Programs & Legislation	SAF/LLP	703.697.7951	Strategy & Assessment	SAF/PAX	703.697.6715		
Senate Liaison	SAF/LLS	202.685-2573	Field Operating Agency				
Weapons Systems Liaison	SAF/LLW	703.697.3376	Air Force Public Affairs Agency			Kelly Fid Annex 210.925.6245	
Congressional Action	SAF/LLZ	703.695.1292					
ADVISORY STAFF							
General Counsel				Air Force Small Business Programs			
Honorable Charles Blanchard	SAF/GC	703.697.0941	Mr Joseph McDade	SAF/SB	571.256.8052		
SAF/GC STAFF				Deputy Chief Management Officer			
Fiscal/Ethics/Admin Law	Ms Cannon	SAF/GCA	703.693.9291			SAF/USM 703.693.6617	
Dispute Resolution	SAF/GCD	703.693.2791	Mr David Tiltonson				
Intelligence/International & Military Affairs	Mr Smith	SAF/GCI	703.695.5663				
Installations, Energy & Environment	Ms Miller	SAF/GCN	571.256.4809				
Acquisition	Ms O'Sullivan	SAF/GCO	703.693.7284				
Contractor Responsibility	Mr Grandon	SAF/GCR	703.604.0423				

SECRETARY OF THE AIR FORCE		
Honorable Eric K. Fanning (Acting)	SAF/OS	703.697.7376
UNDER SECRETARY OF THE AIR FORCE (Chief Management Officer)		
Honorable Eric K. Fanning	SAF/US	703.697.1361
CHIEF OF STAFF		
Gen Mark A. Welsh III	AF/CC	703.697.9225
VICE CHIEF OF STAFF		
Gen Larry O. Spencer	AF/CV	703.695.7911

Administrative Assistant to the Secretary Staff			
Mr Timothy Beyland	SAF/AA	703.695.9492	
Deputy	Ms Zarodkiewicz	SAF/AA	703.695.9492
Information Management	Ms Miller	SAF/AAI	703.697.6529
Executive Dining	SAF/AAM	703.697.1112	
Operations	SAF/AAO	703.697.8222	
Resources	SAF/AAR	703.692.9516	
Security/Special Program Oversight/Information Protection	Mr McMillin	SAF/AAZ	703.693.2013

SecAF & CSAF			
Exec Action Group	HAF/CX	703.697.5540	
AF Strategic Studies Group	HAF/CK	703.697.2807	
Chief of Staff of the Air Force			
Asst Vice Chief of Staff	Lt Gen Frank Gorenc	AF/CVA	703.695.7913
Deputy	Mr Sitterly	AF/CVA	703.695.7913
Chief Master Sergeant of the Air Force	CMSAF James Cody	AF/CCC	703.695.0498

COMPLIANCE									
Chief of Safety					Test & Evaluation				
Maj Gen Margaret Woodward	AF/SE	703.693.7281	Mr Randall Walden	AF/TE	703.697.5067				
Safety Issues	AF/SEI	703.693.3333	Deputy	Mr Cate	AF/TE	703.697.4774			
Field Operating Agency					AF/TE STAFF				
Air Force Safety Center		Kirtland AFB, NM	Policy & Programs	AF/TEP	703.697.0190				
Maj Gen Woodward		DSN 246.2372	Resources	AF/TER	703.697.0325				
Executive Director		Kirtland AFB, NM	Special Programs	AF/TEZ	703.614.5045				
Mr Ruben		DSN 246.2372							
ADVISORY STAFF									
Judge Advocate General					Director of History and Museums Policies and Programs				
Lt Gen Richard Harding	AF/JA	703.614.5732	Vacant	AF/HO	703.697.5600				
Deputy	Maj Gen Lepper	AF/JA	703.614.5732						
AF/JA STAFF					Field Operating Agency				
Administrative Law	Mr Von Wald	AF/JAA	703.614.5732	Air Force Historical Research Agency	Maxwell AFB, AL	DSN 493.5342			
Operations and International Law		AF/JAO	703.695.0160						
Professional Development		AF/JAX	703.697.2248	Maj Gen Howard Stendahl	AF/HCP	571.256.7729			
Training and Readiness		AF/JAI	240.612.5062	Deputy	Brig Gen Page	AF/HCP	571.256.7729		
Acquisition Law and Litigation		AF/JAQ	240.612.6620						
Field Operating Agency					AF/HC STAFF				
Air Force Legal Operations Agency		JB Andrews-NAFW, MD	Plans & Programs	AF/HCX	571.256.7655				
Brig Gen Fincher		240.612.4590	Personnel, Budget & Readiness	AF/HCP	571.256.7752				
					Chaplain Asst Air Force Career Field Manager	AF/HCC	571.256.7649		
USAF Scientific Advisory Board									
Chairman	Dr Niewood	AF/SB	703.697.1191						
Vice Chairman	Dr Miller	AF/SB	703.697.1191						
Military Director	Lt Gen Davis	SAF/IAQ	703.697.6363						
Executive Director		AF/SB	703.697.1191						
Chief Scientist									
Dr Mica Endsley	AF/ST	703.697.7842							

DCS/Operations, Plans and Requirements			
Lt Gen Burt Field	A3/5	703.697.9991	
Asst DCS			
Maj Gen Holmes		703.697.9881	
Assoc DCS			
Mr Disbrow		703.697.9783	
DCS/A3/5 STAFF			
Operations	Maj Gen Jones	A3O	703.695.7602
Space Operations	Maj Gen McLaughlin	A3S	703.697.9500
Operational Capability Requirements	Maj Gen Bergeson	ASR	703.695.3018
Operational Planning Policy & Strategy	Maj Gen Ray	A5X	703.614.2711
Field Operating Agency			
Air Force Flight Standards Agency		Oklahoma City, OK	
		DSN 884.6561	
Air Force Operations Group		Pentagon, Arlington, VA	
		703.695.7333	
Air Force Agency for Modeling & Simulation		Orlando, FL	
		DSN 970.5701	
Air Force Weather Agency		Offutt AFB, NE	
		DSN 271.5749	

Studies & Analyses, Assessments and Lessons Learned			
Dr Jacqueline Henningsen	A9	571.256.2015	
Principal Deputy	Mr Williams	A9	571.256.2017
Military Deputy		A9	571.256.2116
Technical Director	Dr Gallagher	A9T	571.256.2111
AF/A9 STAFF			
Analyses and Assessments	A9A	571.256.2035	
Force Structure Analyses	A9F	571.256.2088	
Analyses Foundations & Integration	A9I	571.256.2109	
Lessons Learned	A9L	571.256.7736	
Resource Analyses	A9R	571.256.2103	

DCS/Intelligence, Surveillance and Reconnaissance			
Lt Gen Robert Otto	A2	703.695.5613	
Asst DCS			
Maj Gen Keffer		703.695.5613	
DCS/A2 STAFF			
Capabilities & RPA Task Force	Maj Gen Haase	A2C	703.697.5818
Strategy, Plans, Doctrine & Force Development	Brig Gen Bacon	A2D	703.614.3478
Resources	Mr Dumm	A2R	703.614.2144
Interoperability	Mr Clark	A2I	703.693.3377
Special Programs Integration	Mr Yount	A2Z	703.693.5201
Field Operating Agency			
Air Force Intelligence Analysis Agency		Pentagon, Arlington, VA	
Maj Gen Keffer		703.697.2600	
Air Force ISR Agency		Lackland AFB, TX	
Maj Gen Shanahan		DSN 969.2001	

DUSAF/Space		
Mr Richard McKinney	SAF/SP	703.693.5799

ASAF/Manpower & Reserve Affairs			
Honorable Daniel Ginsberg	SAF/MR	703.697.2302	
PDAS			
Ms Earle	SAF/MR	703.693.9312	
ASAF/MR STAFF			
Force Management Integration	Ms Blackmon	SAF/MRM	703.614.4751
Strategic Diversity	Dr Taylor	SAF/MRD	703.697.6586
Reserve Affairs	Mr Booth	SAF/MRR	703.697.6376
Field Operating Agency			
Air Force Review Boards Agency		Andrews AFB, MD	
Mr Deavel		240.612.5400	

ASAF/Financial Management & Comptroller			
Honorable Jamie Morin		SAF/FM	703.697.4464
PDAS			
Ms Thomas		SAF/FM	703.697.1974
ASAF/FM STAFF			
Budget	Maj Gen Martin	SAF/FMB	703.695.1876
Cost & Economics	Ms Watern	SAF/FMC	703.697.5311
Financial Operations	Mr Bennett	SAF/FMP	703.693.7066
Field Operating Agency			
Air Force Cost Analysis Agency		Andrews AFB, MD	
Ms Watern		704.612.5616	
Air Force Financial Services Center		Elisworth AFB, GA	
Mr Bennett		703.693.7066	